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MEETING NOTICE

NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL

There will be a meeting of the North Central Florida Regional Planning Council on **September 24, 2026**. The meeting will be held as a hybrid meeting in-person at the **Holiday Inn Hotel and Suites, Suwannee Room, 213 Southwest Commerce Boulevard, Lake City, Florida**, and via Communications Media Technology at **7:00 p.m.**

To join the meeting from your computer, tablet or smartphone:

<https://meet.goto.com/466066021>

DIAL IN NUMBER: Toll Free: 877.309.2073

ACCESS CODE: 466 066 021

MEETING STARTS AT 7:00 P.M.

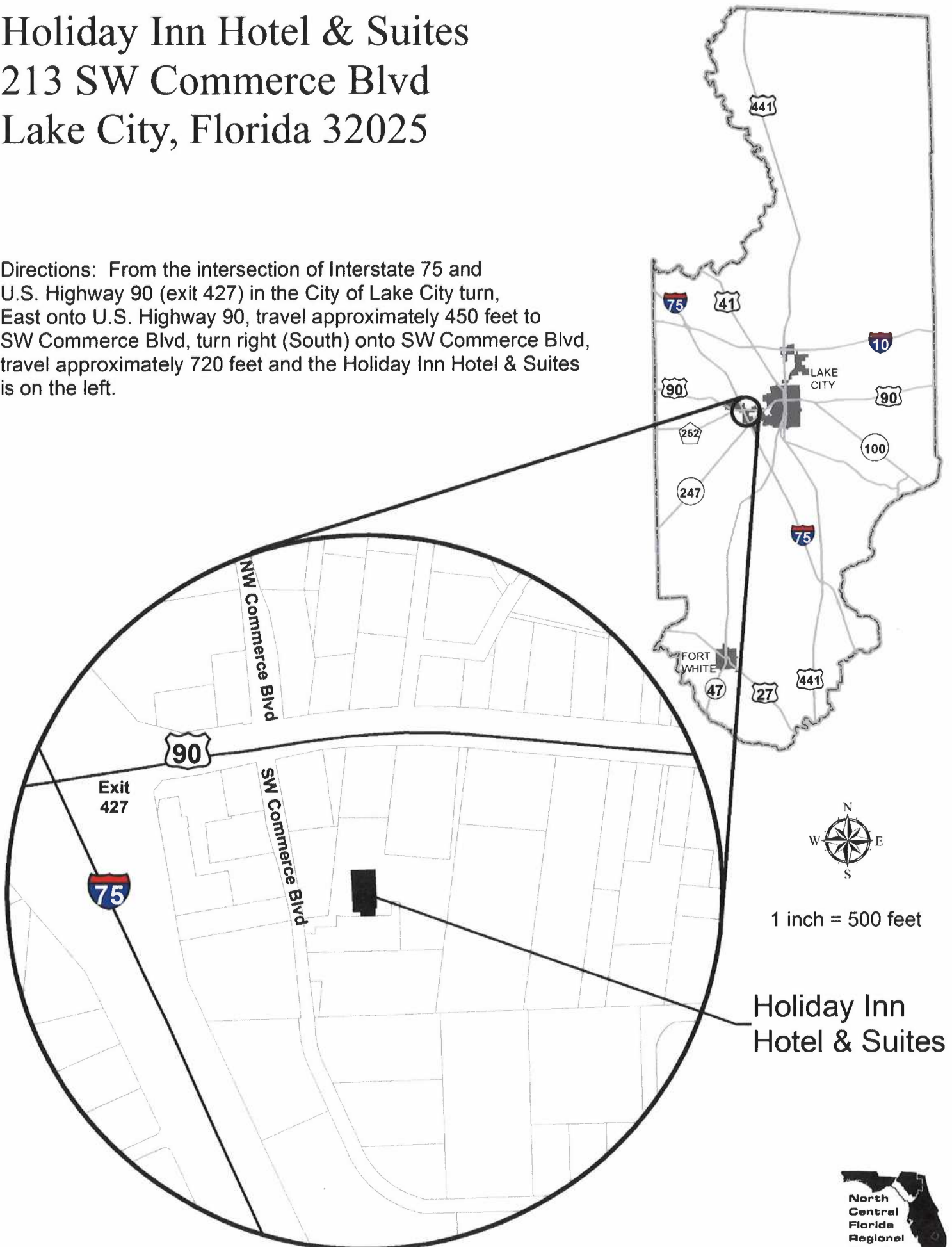
*Please email koons@ncfrpc.org by September 23, 2026 to let us know if you will be attending the meeting **in-person** or via **communications media technology**. **THANK YOU.***

Please be advised that the Council meeting packet is posted on the Council website at <http://ncfrpc.org> (click on Upcoming Meetings and Meeting Packets, then click on North Central Florida Regional Planning Council Full Packet.)

Holiday Inn Hotel & Suites

213 SW Commerce Blvd
Lake City, Florida 32025

Directions: From the intersection of Interstate 75 and U.S. Highway 90 (exit 427) in the City of Lake City turn, East onto U.S. Highway 90, travel approximately 450 feet to SW Commerce Blvd, turn right (South) onto SW Commerce Blvd, travel approximately 720 feet and the Holiday Inn Hotel & Suites is on the left.



Holiday Inn
Hotel & Suites





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AGENDA

NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL

Hybrid Public Meeting
Holiday Inn Hotel & Suites
213 Southwest Commerce Boulevard
Lake City, Florida and
Via Communications Media Technology

September 24, 2026
7:00 p.m.

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IX. EX-OFFICIO MEMBER REPORTS

X. PUBLIC COMMENTS

The Council welcomes you to this meeting. This time is set aside for our citizens and general public to address the Council. If you would like to address the Council, please complete a form, come to the podium when you are called, speak into the microphone and state your name for the record. Please also limit your comments to not more than three minutes. Your participation is welcomed.

XI. EXECUTIVE DIRECTOR REPORT

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XII. COUNCIL MEMBER ANNOUNCEMENTS

This agenda item provides an opportunity for Council members to make announcements concerning community events and local government projects.

XIII. NEXT MEETING - October 22, 2026

* See Attachment

NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL
MINUTES

IV.A.

Hybrid Public Meeting
Holiday Inn Hotel & Suites
Lake City, Florida and
Via Communications Media Technology

August 27, 2026
7:00 p.m.

MEMBERS PRESENT
IN PERSON

Anthony Adams, Lafayette County
Mary Alford, Alachua County
Louie Davis, City of Waldo
Rick Davis, Madison County
Thomas Demps, Taylor County
Jacob Fletcher, City of Alachua
Melissa Hendrix, City of Lake Butler
Fletcher Hope Jr., City of Archer
James Howell, Hamilton County
Diane Landry, City of Perry
Kevin Parnell, Columbia County
Marihelen Wheeler, Alachua County

MEMBERS PRESENT
VIA COMMUNICATIONS
MEDIA TECHNOLOGY
(FOR QUORUM)

Charles Chestnut IV, Alachua County
Frank Davis, City of Live Oak
James Ingle, City of Gainesville
Ricky Jernigan, City of Lake City
Donald Long, City of Newberry

MEMBERS PRESENT
VIA COMMUNICATIONS
MEDIA TECHNOLOGY
(NOT FOR QUORUM)

Patricia Bouie Hutchinson, City of Hawthorne

MEDIA TECHNOLOGY
VIA COMMUNICATIONS
NON-VOTING DELEGATE PRESENT

Kristyn Adkins, City of High Springs

MEMBERS ABSENT

Wayne Bloodsworth Jr., City of High Springs
Bryan Eastman, City of Gainesville
Don Hale, Suwannee County
Jhelecia Hawkins, City of Jasper
Johnny Hiers, Levy County
Kirk Marhefka, Town of Cross City
Melissa McNeal, Union County
J.P. Moore, City of Madison
Daniel Riddick, Bradford County
Jody Stephenson, Dixie County
Kendrick Thomas, Gilchrist County

EX-OFFICIO MEMBERS PRESENT

Austin Burgess, Florida Fish and Wildlife
Conservation Commission - In-Person
David Tyler, Florida Department of
Transportation - Virtual

COUNCIL ATTORNEY PRESENT

None

OTHERS PRESENT

Diana Davis - In-Person
Stew Lilker - In-Person
Janice Mortimer - In-Person
Alphecca Muttardy - Virtual
Stuart Rosenblatt - Virtual
Angelo Vullo - Virtual

STAFF PRESENT

Scott Koons - In-Person
Garrison Vandegrift - In-Person

Executive Committee Members names are bold

I. INVOCATION

Executive Director Scott Koons noting a quorum being present convened the meeting at 7:00 p.m. He reported that the Council Chair, Vice-Chair, Treasurer and Secretary were not in attendance in person at the meeting.

ACTION: Commissioner Wheeler made the motion, with a second by Commissioner Demps, to elect Immediate Past Chair Mary Alford to serve as Acting Chair to preside at the meeting. The motion carried unanimously.

Commissioner Kevin Parnell gave the invocation.

II. PLEDGE OF ALLEGIANCE

The Council and guests pledged allegiance to the flag of the United States of America.

III. INTRODUCTIONS

Acting Chair Alford welcomed former Council Member Janice Mortimer; Diana Davis, Executive Director, Alachua County League of Cities and wife of Council Member Louie Davis; and Stew Lilker, Columbia County Observer. Attending the meeting virtually was Suart Roenblatt, Volunteer, Coalition for National Infrastructure Bank; and Angelo Vullo, Director of Communications, Coalition for a National Infrastructure Bank.

IV. APPROVAL OF CONSENT AGENDA

Acting Chair Alford asked that the consent agenda be approved.

ACTION: Commissioner Demps made the motion, with a second by Mayor Louie Davis, to approve the consent agenda. The motion carried unanimously.

- A. Minutes - July 23, 2026
- B. Financial Report - July 2026
- C. Local Government Comprehensive Planning Services Agreements - Fiscal Year 2026-27
- D. Hazardous Waste Monitoring Verification and Notification Services Agreements - Fiscal Year 2026-27
- E. Transportation Disadvantaged Program Local Coordinating Board Appointments

V. APPROVAL OF REGULAR AGENDA

Acting Chair Alford asked that the regular agenda be approved.

ACTION: Commissioner Adams made the motion, with a second by Commissioner Wheeler, to approve the regular agenda. The motion carried unanimously.

VI. GUEST SPEAKER - Alphecca Muttardy, Chief Economic Advisor
Coalition for a National Infrastructure Bank

Scott Koons, Executive Director, introduced Alphecca Muttardy, Chief Economic Advisor, Coalition for a National Infrastructure Bank. Ms. Muttardy made a presentation concerning the proposed federal legislation to create a National Infrastructure Bank. Acting Chair Alford thanked her for her presentation.

VII. CHAIR REPORT

A. New Member

1. Jacob Fletcher - City of Alachua

Acting Chair Alford welcomed Commissioner Jacob Fletcher, City of Alachua, as a new member of the Council.

B. Resolution of Appreciation

1. Janice Mortimer, City of Starke

ACTION: Commissioner Demps made the motion, with a second by Mayor Hope, to authorize the Chair to sign a Resolution of Appreciation for former Council member Janice Mortimer, City of Starke. The motion carried unanimously.

Mr. Koons presented former Council member Mortimer a plaque recognizing her nine years of service to the Council, including serving as Chair in 2024-2025. He thanked her for her service and leadership.

C. Transportation Disadvantaged Resolution of Appreciation

1. Brittany Howerton

ACTION: Mayor Louie Davis made the motion, with a second by Commissioner Adams, to authorize the Chair to sign a Transportation Disadvantaged Program Resolution of Appreciation for Brittany Howerton the former voting Workforce Development Board Representative on the Levy County Transportation Disadvantaged Coordinating Board. The motion carried unanimously.

D. Florida League of Cities Home Rule Hero Award

Acting Chair Alford reported that the Florida League of Cities recently recognized Mayor Louie Davis, City of Waldo, as a recipient of a 2026 Home Rule Hero Award. She stated this prestigious award was presented for tireless efforts to advance the Florida League of Cities legislative agenda and help protect the home rule power of Florida's cities during the 2026 Legislative Session. She congratulated Mayor Louie Davis on his accomplishment.

E. Executive Director 50 Years of Service
Florida Regional Councils Association Policy Board Resolution

Acting Chair Alford stated that the Florida Regional Councils Association Policy Board recently adopted attached Resolution No. 26-3 celebrating the 50 years of service by Executive Director, Scott Koons, to the Council and his many contributions to the Association. She noted that the resolution recognizes the 20 years of service by Mr. Koons as Executive Director of the Council as part of a 50-year career that also included serving as Assistant Executive Director, Director of Economic Development, and Director of Regional and Local Government Programs for the Council.

Acting Chair Alford reported that the Policy Board recognized his leadership roles for having served as President of the National Association of Development Organizations; President of the National Association of Development Organizations Research Foundation; Chair of the University of Florida Urban and Regional Planning Graduate Program Advisory Council; Vice-Chair of the Southeast Regional Directors Institute Council of Peers; and a member of the Florida Chamber Foundation Board of Trustees.

Acting Chair Alford noted that the Policy Board also acknowledged the service and contributions of Mr. Koons to the Florida Regional Councils Association for having served as Chair of the Association's Executive Directors Advisory Committee for three terms. She thanked Mr. Koons for his leadership and service.

VIII. COMMITTEE REPORTS

A. Executive Committee -

1. Resolution No. 2026-13 Recognizing 50th Anniversary of the Treasure Coast Regional Planning Council

Acting Chair Alford stated that staff recommends that the Council adopt Resolution No. 2026-13 Recognizing the 50th Anniversary of the Treasure Coast Regional Planning Council.

ACTION: Mayor Hope made the motion, with a second by Commissioner Parnell, to adopt attached Resolution No. 2026-13 Recognizing the 50th Anniversary of the Treasure Coast Regional Planning Council. The motion carried unanimously.

2. Resolution No. 2026-14 Concerning Legislation Creating a National Infrastructure Bank

Acting Chair Alford stated that staff recommends that the Council adopt Resolution No. 2026-14 requesting Congress to pass legislation creating a National Infrastructure Bank. She stated the National Infrastructure Bank would finance projects within all regions of the United States. Acting Chair Alford noted that in the past, the United States has employed four national banking systems to build out infrastructure. She also stated that the bank would perform as a traditional commercial bank and be able to provide financing in the form of loans to state, cities, counties, authorities and multi-state entities to address the infrastructure crises in the nation. Finally, Acting Chair Alford stated that it is estimated that the National Infrastructure Bank would create an estimated 25 million new high paying jobs, increase the tax base and increase the productivity of the entire economy.

ACTION: Commissioner Demps made the motion, with a second by Commissioner Parnell, to adopt attached Resolution No. 2026-14 Requesting Congress to Pass Legislation Creating a National Infrastructure Bank. The motion carried unanimously.

B. Clearinghouse Committee - Committee Level Comprehensive Plan Review Items

Commissioner James Howell, Chair of the Clearinghouse Committee, reported that the Clearinghouse Committee met in person and virtually earlier in the evening and reviewed the following local government comprehensive plan amendments which were included on the Council agenda for consideration.

#49 - City of Waldo Comprehensive Plan Draft Amendment (FC No. 26-2ESR)

#51 - Town of White Springs Comprehensive Plan Draft Amendment (FC No. 26-1ESR)

#52 - City of Lake City Comprehensive Plan Adopted Amendment (FC No. 26-1ESR)

Commissioner Howell stated with regards to these items, the Committee found that the local government comprehensive plans, as amended, were not anticipated to result in significant adverse impacts to regional facilities, Natural Resources of Regional Significance or adjacent local governments. He stated that the Committee recommends forwarding these findings to the respective local governments and the Florida Department of Commerce.

ACTION: Commissioner Howell made the motion, with a second by Commissioner Demps, to approve the Clearinghouse Committee recommendations concerning Item #49 - City of Waldo Comprehensive Plan Draft Amendment (FC No. 26-2ESR); Item #51 - Town of White Springs Comprehensive Plan Draft Amendment (FC No. 26-1ESR); and Item #52 - City of Lake City Comprehensive Plan Adopted Amendment (FC No. 26-1ESR). The motion carried unanimously.

IX. EX-OFFICIO MEMBER REPORTS

David Tyler, Rural Transportation Planning Manager, Florida Department of Transportation District 2, reported that the deadline for local governments to submit Small County Road Assistance Program grant applications, Small County Outreach Program grant applications, Transportation Regional Incentive Program grant applications and County Incentive Grant Program grant applications to the Department is January 14, 2027. He also stated that District 2 staff will be attending board of county commissioners meetings in the coming months to discuss the Department's Five-Year Tentative Work Program for Fiscal Year 2027-28 to Fiscal Year 2031-32.

X. PUBLIC COMMENTS - None

XI. EXECUTIVE DIRECTOR REPORT

A. Florida Regional Councils Association Monthly Activity Report

Mr. Koons reported that the Florida Regional Councils Association is the statewide organization of the ten regional planning councils. He stated that the Association strengthens Florida's regional planning councils, partners with government and the business community to enhance regional economic prosperity and improves the consistency and quality of regional planning councils programs to ensure they add value to state, regional and local initiatives. Mr. Koons also stated that the Association strives to accomplish these goals by carrying out the activities listed in the July 2026 activity report included in the Council meeting packet. He reviewed the activities listed in the July 2026 report.

B. Florida Regional Councils Association Policy Board Report

Mr. Koons reported that Commissioner Chestnut, Commissioner Demps and he attended the semi-annual meeting of the Florida Regional Councils Association Policy Board held in Tampa on July 31, 2026. He stated the Policy Board heard presentations from Jeff Brandes, President and Chief Executive Officer, Florida Policy Project concerning State Constitution Referendum Amendment No. 3 Ad Valorem Property Taxes and Kloe Cluperger, Gallo Pavo LLC. concerning strategies for disposal of biosolids. Mr. Koons noted the Policy Board accepted Financial Statements for Fiscal Year 2024-25 and received a financial report. Finally, he reported the Policy Board also adopted a budget for Fiscal Year 2026-27, received a legislative report and elected officers for the 2026-27 Policy Board Executive Committee.

C. Florida Chamber Foundation Scorecard™

Mr. Koons reported that the Florida Chamber Foundation has developed the Florida Scorecard™ to provide Florida leaders the metrics needed to secure Florida's future. He stated that the Florida Chamber Foundation's objective to developing a 20-year, statewide strategic plan requires a commitment to measuring our current status and progress toward the stated goals of the Six Pillars 20-year Strategic Plan. Mr. Koons noted that the Scorecard reports metrics for each of the following Six Pillars: Talent and Supply Education, Innovation and Economic Development, Infrastructure and Growth Leadership, Business Climate and Competitiveness, Civic and Governance Systems, and Quality of Life and Quality Places. He reviewed the August 2026 Scorecard™ that was included in the Council meeting packet.

XII. COUNCIL MEMBER ANNOUNCEMENTS - None

XIII. NEXT MEETING

Acting Chair Alford stated that the next Council meeting is scheduled to be held on September 24, 2026.

The meeting was adjourned at 7:54 p.m.

Jhelecia Hawkins, Chair

9/24/26
Date

Resolution

OF APPRECIATION

WHEREAS, Janice Mortimer has been representing the City of Starke on the North Central Florida Regional Planning Council since December 2016;

WHEREAS, Janice Mortimer has ably discharged the duties of a representative on the North Central Florida Regional Planning Council;

NOW, THEREFORE, BE IT RESOLVED: That the membership and staff of the North Central Florida Regional Planning Council do hereby express their appreciation to Janice Mortimer for dedicated service rendered to the North Central Florida Regional Planning Council and concern for the future growth and development of the region and the State of Florida; and

BE IT FURTHER RESOLVED: That this expression of appreciation be spread upon the minutes of the North Central Florida Regional Planning Council for all citizens of the region to view and recognize the accomplishments and service of Janice Mortimer.

Jhelecia Hawkins, Chair

ATTEST:

Don Hale, Secretary

ADOPTED BY THE NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL AT THEIR MEETING
OF AUGUST 27, 2026.



Certificate of Service

has been awarded to

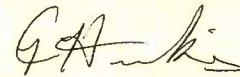
Janice D. Mortimer

as an expression of appreciation for nine years of dedicated service to the North Central Florida Regional Planning Council as a representative of the City of Starke from December 2016 to July 2026.

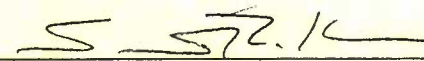
9
Years

*Witness the Seal of the North Central Florida Regional Planning Council
and the signatures of its duly authorized chair and executive director
thereunto affixed.*

Given this 27th day of August in the year Two Thousand Twenty-Six



Jhelecia Hawkins, Chair



Scott R. Koons, AICP, Executive Director



RESOLUTION

WHEREAS, Brittany Howerton has served as the voting Regional Workforce Board Representative on the Levy County Transportation Disadvantaged Coordinating Board since October 2025; and

WHEREAS, Brittany Howerton. ably discharged the duties as the voting Regional Workforce Board Representative on the Levy County Transportation Disadvantaged Coordinating Board;

NOW, THEREFORE, BE IT RESOLVED: That the members and staff of the North Central Florida Regional Planning Council do hereby express their appreciation to Brittany Howerton for dedicated service rendered to the Levy County Transportation Disadvantaged Coordinating Board and concern for the transportation disadvantaged needs of Levy County and the State of Florida; and

BE IT FURTHER RESOLVED: That this expression of appreciation be spread upon the minutes of the North Central Florida Regional Planning Council for all citizens of the community to view and recognize the accomplishments and service of Brittany Howerton.

Jhelecia Hawkins, Chair

ADOPTED BY THE NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL

August 27, 2026

Date



RESOLUTION #26-02

A RESOLUTION CELEBRATING SCOTT R. KOONS 50 YEARS OF SERVICE AT THE NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL

WHEREAS, the North Central Florida Regional Planning Council was created in 1969 to serve citizens and member local government of Alachua, Bradford, Columbia, Dixie, Gilchrist, Hamilton, Lafayette, Levy, Madison, Suwannee, Taylor, and Union counties; and

WHEREAS, the mission of the North Central Florida Regional Planning Council is to improve the quality of life of the region's citizens, by enhancing public safety, protecting regional resources, promoting economic development, and providing technical services to local governments; and

WHEREAS, Scott R. Koons has served as Executive Director for the last 20 years, part of a 50-year career at the North Central Florida Regional Planning Council. He previously served as Assistant Executive Director, Director of Economic Development, and Director of Regional and Local Government Programs for the Council; and

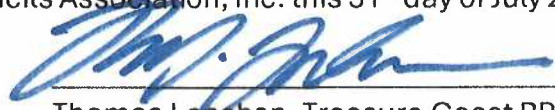
WHEREAS, Mr. Koons has served as President of the National Association of Development Organizations, President of the National Association of Development Organizations Research Foundation, Chair of the University of Florida Urban and Regional Planning Graduate Program Advisory Council, Vice-Chair of the SouthEast Regional Directors Institute Council of Peers, and a member of the Florida Chamber Foundation Board of Trustees; and

WHEREAS, Mr. Koons has served and contributed to the North Central Florida Regional Planning Council and the Florida Regional Councils Association (FRCA) with distinction and honor, having served as the Chair of FRCA's Executive Directors Advisory Committee for three terms.

NOW, THEREFORE, the Florida Regional Councils Association hereby congratulates Mr. Koons on the 50th anniversary of his service to the North Central Florida region and to the State of Florida, and thanks him for his many contributions on behalf of the North Central Florida Regional Planning Council and the Florida Regional Councils Association.

DULY ADOPTED by the Florida Regional Councils Association, Inc. this 31st day of July 2026.


Commissioner Jack Mariano
1st Vice President, FRCA, Inc.


Thomas Lanahan, Treasure Coast RPC
Secretary-Treasurer, FRCA, Inc.



RESOLUTION NO. 2026-13

A RESOLUTION OF THE NORTH CENTRAL FLORIDA
REGIONAL PLANNING COUNCIL RECOGNIZING THE
50TH ANNIVERSARY OF THE TREASURE COAST
REGIONAL PLANNING COUNCIL

WHEREAS, the Treasure Coast Regional Planning Council was formed in 1976; and

WHEREAS, the mission of the Treasure Regional Planning Council is to encourage and enable local governments and citizens to cooperate on regional issues, promote the health, safety, and general welfare of the public, and plan for future regional development that keeps the area competitive while maintaining a high quality of life; and

WHEREAS, the Treasure Coast Regional Planning Council has provided a vital forum for regional collaboration, planning and technical assistance helping communities work together to shape a more sustainable and resilient future; and

WHEREAS, the Treasure Coast Regional Planning Council has played an essential role in advancing solutions in areas such as urban design and town planning, economic development, transportation and land use planning, emergency preparedness, and natural resources planning, while fostering cooperation among local governments and partner agencies; and

WHEREAS, for the past 50 years, the Treasure Coast Regional Planning Council has brought together elected officials and regional leaders in Indian River, Martin, St. Lucie and Palm Beach Counties to address complex issues affecting the region.

NOW, THEREFORE, BE IT RESOLVED, that the North Central Florida Regional Planning Council congratulates the Treasure Coast Regional Planning Council on its 50th Anniversary and recognizes its contributions in advancing the regional agenda.

DULY ADOPTED by the North Central Florida Regional Planning Council this 27th day of August 2026.

NORTH CENTRAL FLORIDA
REGIONAL PLANNING COUNCIL

Attest:

Scott R. Koons, Executive Director

Jhelecia Hawkins, Chair

RESOLUTION NO. 2026-14

A RESOLUTION OF THE NORTH CENTRAL
FLORIDA REGIONAL PLANNING COUNCIL
REQUESTING CONGRESS TO ENACT
LEGISLATION CREATING THE NATIONAL
INFRASTRUCTURE BANK

WHEREAS, the American Society of Civil Engineers estimates that there is a \$3.7 trillion shortfall in financing for urgently needed infrastructure; and

WHEREAS, broadband, passenger transit, high speed rail, clean water, flood control, energy distribution, ferries, fish passage barriers and power grid upgrades add an additional \$2 trillion shortfall for additional needed infrastructure; and

WHEREAS, the National Infrastructure Bank would finance projects within all regions of the United States; and

WHEREAS, in the past, the United States has employed four national banking systems to build out infrastructure; and

WHEREAS, the National Infrastructure Bank would perform as a traditional commercial bank and be able to provide financing in the form of loans to states, cities, counties, authorities and multi-state entities to address the infrastructure crisis in the nation; and

WHEREAS, the National Infrastructure Bank would create an estimated 25 million new high paying jobs, increase the tax base and increase the productivity of the entire economy.

NOW, THEREFORE, BE IT RESOLVED, that the North Central Florida Regional Planning Council requests the United States Congress to pass H.R. 5356 to create the National Infrastructure Bank.

DULY ADOPTED by the North Central Florida Regional Planning Council this 27th day of August 2026.

Attest:

NORTH CENTRAL FLORIDA
REGIONAL PLANNING COUNCIL

Scott R. Koons, Executive Director

Jhelecia Hawkins, Chair



IV.B.

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September 17, 2026

TO: Council Members
FROM: Scott R. Koons, AICP, Executive Director
SUBJECT: Monthly Financial Report - August 2026

Please find attached a copy of the Monthly Financial Report for the Council's activities for August 2026. The following paragraphs discuss revenues and expenditures to the budget for the month and year to date.

Revenue

The total revenue for the Council for year to date is within budgeted figures. Revenue at the end of 11 months is 75 percent of budget.

Expenditures

The total expenditures for the Council for year to date are within budgeted figures. Total expenditures at the end of 11 months are 80 percent of budget.

Conclusion

In conclusion, staff is pleased with the financial condition of the Council. The adjusted general fund balance should remain at an acceptable level at the end of the fiscal year.

Overall, as is regularly reported, the financial condition of the Council is sound. Staff is not aware of anything in the current fiscal year that will change this situation.

If you have any questions concerning this matter, please do not hesitate to contact me.

Attachment

o:\council.mtg\cnc\mtgmemos\monthlyfinancereport for aug 26.docx

NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL
Summary Financial Statement (Unaudited)
August 31, 2026

BALANCE SHEET

ASSETS

Current Assets

Checking / Savings 2,534,577

Accounts Receivable 701,043

Other Current Assets 23,509

Total Current Assets 3,259,129

TOTAL ASSETS 3,259,129

LIABILITIES & EQUITY

Liabilities

Current Liabilities

Accounts Payable 9,020

Other Current Liabilities 362,329

Total Liabilities 371,349

Equity 2,887,780

TOTAL LIABILITIES & EQUITY 3,259,129

NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL
Summary Financial Statement (Unaudited)
August 31, 2026

SUMMARY STATEMENT

	Adopted Budget FY 2025-26	August 2026	Year to Date	Percent of Budget
Revenue	1,453,100	13,824	1,095,803	75%
Expenses	1,453,100	87,756	1,164,548	80%

NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL

Summary Financial Statement (Unaudited)

August 31, 2026

REVENUE

Account	Adopted Budget FY 2025-26	August 2026	Year to Date	Percent of Budget
Program Development	51,100	1,364	48,077	94%
Regional Planning				
Regional Planning & Review	70,000	0	70,408	101%
Regional Mitigation Resiliency	70,900	12,460	53,820	76%
Public Safety & Regulatory Compliance				
Hazardous Waste Monitoring	58,900	0	0	0%
Local Emergency Planning Committee	149,000	0	106,430	71%
Hazards Analyses	18,800	0	13,371	
Transportation				
Transportation Disadvantaged - Alachua County	29,300	0	20,217	69%
Transportation Disadvantaged - Region	234,100	0	166,209	71%
Economic Development				
Economic Strategy & Technical Assistance	115,000	0	97,611	85%
Economic Disaster Recovery	100,000	0	75,000	75%
Original Florida Tourism Task Force Staffing	36,500	0	15,000	41%
Original Florida Tourism Task Force	52,500	0	86,918	166%
Local Government Assistance				
General Technical Services	35,000	0	35,204	101%
City & County Planning Services	225,200	0	254,188	113%
Community Development Block Grant Administration	206,800	0	53,350	26%
Total Revenue	1,453,100	13,824	1,095,803	75%

NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL
Summary Financial Statement (Unaudited)
August 31, 2026

EXPENDITURES

Account	Adopted Budget FY 2025-26	August 2026	Year to Date	Percent of Budget
Audit	19,000	0	0	0%
Building Occupancy & Grounds	42,000	2,757	26,685	64%
Contractual Services	103,000	1,431	54,968	53%
Dues, Publications, Subscriptions & Training	42,000	268	68,417	163%
Furniture & Equipment	25,000	0	0	0%
Insurance & Bonding	38,000	0	27,059	71%
Legal Services & Public Notices	15,000	565	9,492	63%
Machine Rental & Maintenance	5,000	0	3,843	77%
Meeting Expenses	25,000	0	14,216	57%
Office Supplies	17,000	3,743	19,184	113%
Personnel	972,100	70,576	828,730	85%
Postage	5,000	160	3,256	65%
Printing	5,000	0	0	0%
Reproduction	4,000	1,070	2,424	61%
Telephone	3,000	494	5,451	182%
Travel	30,000	1,746	29,116	97%
Original Florida Tourism Task Force	52,500	4,946	71,707	137%
Contingency	50,500	0	0	0%
Total Expenses	1,453,100	87,756	1,164,548	80%



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September 17, 2026

TO: Council Members
FROM: Jhelecia Hawkins, Chair
SUBJECT: Resolution of Appreciation - Frank Davis

RECOMMENDATION:

Approve the attached resolution of appreciation for Frank Davis.

BACKGROUND:

As a token of appreciation for service on the Council since October 2018 and in recognition of commitment and concern for the growth and development of the north central Florida area, the attached resolution of appreciation is recommended for approval by the Council.

Attachment

Resolution

OF APPRECIATION

WHEREAS, Frank Davis has been representing the City of Live Oak on the North Central Florida Regional Planning Council since December 2016;

WHEREAS, Frank Davis has ably discharged the duties of a representative on the North Central Florida Regional Planning Council;

NOW, THEREFORE, BE IT RESOLVED: That the membership and staff of the North Central Florida Regional Planning Council do hereby express their appreciation to Frank Davis for dedicated service rendered to the North Central Florida Regional Planning Council and concern for the future growth and development of the region and the State of Florida; and

BE IT FURTHER RESOLVED: That this expression of appreciation be spread upon the minutes of the North Central Florida Regional Planning Council for all citizens of the region to view and recognize the accomplishments and service of Frank Davis.

Jhelecia Hawkins, Chair

ATTEST:

Don Hale, Secretary

ADOPTED BY THE NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL AT THEIR MEETING
OF SEPTEMBER 24, 2026.





VII.C.

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September 17, 2026

TO: Council Members
FROM: Jhelecia Hawkins, Chair
SUBJECT: Committee Appointments

RECOMMENDATION:

Ratify the appointment of Thomas Demps as a member of the Finance Committee, Anthony Adams as a member of the Nominating Committee and Jhelecia Hawkins as a Florida Regional Councils Association Representative.

BACKGROUND:

Due to vacancies on the Finance Committee, Nominating Committee and the Florida Regional Councils Association Policy Board appointments to this committee need to be made at this time.

I am recommending the appointment of Thomas Demps as a member of the Finance Committee, Anthony Adams as a member of the Nominating Committee and Jhelecia Hawkins as a Florida Regional Councils Association Representative.

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September 17, 2026

TO: Council Members

FROM: Scott R. Koons, AICP, Executive Director

SUBJECT: Proclamation Proclaiming October 2026 as Community Planning Month

RECOMMENDATION:

Approve the attached proclamation proclaiming October 2026 as Community Planning Month in the north central Florida region.

BACKGROUND:

The month of October 2026 has been designated to celebrate National Community Planning Month. The American Planning Association and its professional institute, the American Institute of Certified Planners, endorse National Community Planning Month as an opportunity to highlight the contributions sound planning and plan implementation make to the quality of life in communities and the environment.

It is recommended that the Council join in the celebration of National Community Planning Month by proclaiming October 2026 as Community Planning Month to recognize the valuable contributions made by professional community and regional planners and to extend its thanks for the continued commitment to public service by these professionals (see attached Proclamation).

If you have any questions concerning this matter, please do not hesitate to contact me.

Attachment

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PROCLAMATION

PROCLAIMING OCTOBER 2026 AS COMMUNITY PLANNING MONTH

WHEREAS, change is constant and affects all cities, towns, suburbs, counties, rural areas, regions, and other places; and

WHEREAS, community planning and plans can help manage this change in a way that provides better choices for how people work and live; and

WHEREAS, community planning provides an opportunity for all residents to be meaningfully involved in making choices that determine the future of their community; and

WHEREAS, the full benefits of planning require public officials and citizens who understand, support, and demand excellence in planning and plan implementation; and

WHEREAS, the month of October is designated as National Community Planning Month throughout the United States of America and its territories; and

WHEREAS, the celebration of National Community Planning Month provides an opportunity to publicly recognize the participation and dedication of the members of planning and zoning boards and other citizen planners who have contributed their time and expertise to the improvement of the north central Florida region; and

WHEREAS, the celebration of National Community Planning Month provides an opportunity to publicly recognize the many valuable contributions made by professional community and regional planners in the north central Florida region and extend our heartfelt thanks for the continued commitment to public service by these professionals.

NOW, THEREFORE, the North Central Florida Regional Planning Council hereby proclaims the month of October 2026 as ***Community Planning Month*** throughout the north central Florida region in conjunction with the celebration of National Community Planning Month.

DULY ADOPTED AND PROCLAIMED this 24th day of September 2026.

Attest:

NORTH CENTRAL FLORIDA
REGIONAL PLANNING COUNCIL

SEAL

Don Hale
Secretary

Jhelecia Hawkins
Chair



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September 17, 2026

TO: Council Members

FROM: Scott R. Koons, AICP, Executive Director

SUBJECT: Proclamation Proclaiming October 2, 2026 as Manufacturing Day

RECOMMENDATION:

Approve the attached proclamation proclaiming October 2, 2026 as Manufacturing Day in the north central Florida region.

BACKGROUND:

The Fabrication and Manufacturers Association International, the National Association of Manufacturers, the U.S. Department of Commerce Manufacturing Extension Partnership and the Manufacturing Institute have designated the first Friday of October as Manufacturing Day.

This year October 2, 2026 has been designated to celebrate Manufacturing Day. Manufacturing Day is an effective way to highlight the importance of manufacturing in our region and support those manufacturing and school programs that prepare our workforce.

It is recommended that the Council join in the celebration of Manufacturing Day by proclaiming October 2, 2026 as Manufacturing Day to recognize the impact manufacturing has on the north central Florida region (see attached Proclamation).

If you have any questions concerning this matter, please do not hesitate to contact me.

Attachment

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PROCLAMATION

PROCLAIMING OCTOBER 2, 2026 AS MANUFACTURING DAY

WHEREAS, the Fabrication and Manufacturers Association International, the National Association of Manufacturers, the U.S. Department of Commerce Manufacturing Extension Partnership and the Manufacturing Institute have designated the first Friday of October as Manufacturing Day; and

WHEREAS, the goals of Manufacturing Day are to celebrate the impact manufacturing has on the north central Florida region, increase awareness about the benefits of a manufacturing career and attract students to future manufacturing jobs; and

WHEREAS, recognizing Manufacturing Day is an effective way to highlight the importance of manufacturing in our region and support those manufacturing and school programs that prepare our future workforce; and

WHEREAS, over 300 manufacturers provide jobs for over 12,000 citizens throughout the region and create products ranging from pulp and lumber products to orthopedic implant devices; and

WHEREAS, regional companies and education/workforce partners support manufacturing and manufacturing careers through increased collaboration and service to the regional manufacturing community; and

WHEREAS, manufacturing brings increased economic diversity to our region by providing high paying jobs at all skill levels and furthering the standard of living by focusing on technology, innovation and production.

NOW, THEREFORE, the North Central Florida Regional Planning Council hereby proclaims October 2, 2026 as ***Manufacturing Day*** in the north central Florida region and the Council urges all citizens to discover the value manufacturing brings to our economy and encourages students and educators to learn about the possibility of manufacturing as a career.

DULY ADOPTED AND PROCLAIMED this 24th day of September 2026.

Attest:

NORTH CENTRAL FLORIDA
REGIONAL PLANNING COUNCIL

SEAL

Don Hale
Secretary

Jhelecia Hawkins
Chair



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September 17, 2026

TO: Council Members

FROM: Scott R. Koons, AICP, Executive Director

SUBJECT: Proclamation Proclaiming October 19-25, 2026 as Florida City Government Week

RECOMMENDATION:

Approve the attached proclamation proclaiming October 19-25, 2026 as Florida City Government Week in the north central Florida region.

The Florida League of Cities has designated the week of October 19-25, 2026 as Florida City Government Week. The League encourages cities to promote their cities through civic education activities.

Florida City Government Week is part of an ongoing effort sponsored by the League to raise public awareness about services that cities perform and to educate the public about how city government works. Cities are encouraged to involve their local schools, businesses, media and civic clubs in their Florida City Government Week activities.

It is recommended that the Council join in the recognition of city government by proclaiming the week of October 19-25, 2026 as Florida City Government Week (see attached Proclamation).

If you have any questions concerning this matter, please do not hesitate to contact me.

Attachment

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PROCLAMATION

PROCLAIMING OCTOBER 19-25, 2026 AS FLORIDA CITY GOVERNMENT WEEK

WHEREAS, city government is the government closest to most citizens and the one with the most direct daily impact upon its residents; and

WHEREAS, city government is administered for and by its citizens, and is dependent upon public commitment to and understanding of its many responsibilities; and

WHEREAS, city government officials and employees share the responsibility to pass along understanding of public services and their benefits; and

WHEREAS, Florida City Government Week is a very important time to recognize the important role played by city government in our lives; and

WHEREAS, this week offers important opportunity to spread the word to all citizens of Florida that they can shape and influence this branch of government which is closest to the people; and

WHEREAS, the Florida League of Cities and its member cities have joined together to teach students and other citizens about municipal government through a variety of different projects and information; and

WHEREAS, Florida City Government Week offers an important opportunity to convey to all citizens of Florida that they can shape and influence government through their civic involvement.

NOW, THEREFORE, the North Central Florida Regional Planning Council hereby proclaims the week of October 19-25, 2026 as ***Florida City Government Week*** throughout the north central Florida region.

DULY ADOPTED AND PROCLAIMED this 24th day of September 2026.

Attest:

NORTH CENTRAL FLORIDA
REGIONAL PLANNING COUNCIL

SEAL

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Secretary

Jhelecia Hawkins
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September 17, 2026

TO: Council Members

FROM: Jhelecia Hawkins, Chair

SUBJECT: Executive Director Annual Performance Evaluation

The employment contract between the Executive Director and the Council specifies that the Executive Committee shall adopt performance standards to annually review and evaluate the Executive Director. It further specifies that the annual review and evaluation of the Executive Director shall be conducted by the Executive Committee. It also specifies that at its discretion, the Executive Committee is authorized to provide a merit increase to the Executive Director on an annual basis commencing October 1st of each year.

The Executive Committee has adopted performance standards to review and evaluate the Executive Director. An evaluation form incorporating these performance standards was mailed to each Executive Committee member to be completed prior to the September 24, 2026 Council meeting. The results of this evaluation have been tabulated and will be reviewed by the Executive Committee at their meeting on September 24, 2026. The action of the Executive Committee concerning the Executive Director annual performance evaluation and merit pay adjustment will be reported to the Council at the September 24, 2026 meeting.

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September 17, 2026

TO: Council Members

FROM: James Howell, Chair
Clearinghouse Committee

RE: Chair's Report

I. COMMITTEE-LEVEL REVIEW ITEMS

The next regularly-scheduled meeting of the Clearinghouse Committee is 6:15 p.m., September 17, 2026. The meeting will be a hybrid meeting conducted both in-person and via communications media technology. At its meeting, the Committee will review the following Committee-level item which require Council action. I will present an oral report on the Committee's actions and recommendations at the Council meeting held later that evening.

Local Government Comprehensive Plan Amendments

1. #53 - Alachua County Comprehensive Plan Draft Amendment (FC No. 26-3ESR)

Please be advised that the Clearinghouse Committee meeting packet is posted on the Council website at <http://ncfrpc.org> (click on Upcoming Meetings and Meeting Packets, then click on Clearinghouse Committee Full Packet).

v:\chouse\meeting\chair reports\2026\chairreport.240926.docx



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September 17, 2026

TO: Council Members

FROM: Scott R. Koons, AICP, Executive Director

SUBJECT: Florida Regional Councils Association Monthly Activity Report

The Florida Regional Councils Association is the statewide organization of the ten regional planning councils. The Association strengthens Florida's regional planning councils, partners with government and the business community to enhance regional economic prosperity and improves the consistency and quality of regional planning councils programs to ensure they add value to state, regional and local initiatives.

The Association strives to accomplish these goals by carrying-out the following objectives.

- Ensure regional planning councils are effective service organizations to the State of Florida, its local governments, and the citizens they serve;
- Ensure regional planning councils are consensus builders and problem solvers, and serve as conveners of the region by helping to articulate those multijurisdictional issues that need resolution;
- Encourage and promote opportunities for regional planning councils to become partners in state programs and initiatives, while promoting the unique themes of each region within the state and legislative environments;
- Monitor substantive state and federal legislative issues for the benefit of its members, and promote mutually supportive policy positions among the regional planning councils;
- Represent regional planning councils in national organizations, such as the National Association of Regional Councils, National Association of Development Organizations, and SouthEast Regional Directors Institute; and
- Foster relationships and partnerships and coordinate with state, regional, and national associations and organizations; non-profit entities; public-private partnerships; the Governor's Office; state agencies; and others, on issues of mutual interest and concern, and with whom the Association shares mutual goals and programs.

Please find attached the August 2026 Monthly Activity Report highlighting the activities of the Association.

If you have questions concerning this matter, please do not hesitate to contact me.

Attachment

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FRCA Monthly Report

Florida Regional Councils Association

August 2026 Activity Report

Kristin Dozier, Executive Director

ASSOCIATION MANAGEMENT

- Received Letter of Engagement from FRCA's Auditors and drafted audit schedule
- Drafted Summer-Annual Policy Board minutes, prepared Policy Board Resolutions, and reviewed material in preparation for the 2027 Policy Board meetings
- Prepared FRCA Administrative Calendar
- Revised FRCA file system for historical and current records; reviewed file retention rules and revised policy
- Continued work on FRCA Policy Board Manual and FRCA Policy Manual.

RESOURCES DEVELOPMENT AND OUTREACH

- Attended Florida League of Cities Annual Conference in Hollywood, Florida

SPECIAL UPDATES

Florida League of Cities Annual Conference August 13th-14th, 2026



Kurvin Qualls, ECRC
FRCA 2nd Vice President &
Mayor Jeff Hmara,
Royal Palm Coast, TCRPC
FRCA Past President



City of Arcadia Mayor Judy Wertz-Strickland,
City of Arcadia Council Member Keith Keene
CFRPC & FRCA Policy Board,
Kristin Dozier, FRCA Executive Director &
City of Arcadia City Manager Beth Carsten



Jennifer Codo Salisbury,
Executive Director, CFRPC &
City of Arcadia Council Member
Keith Keene City of Arcadia





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September 17, 2026

TO: Council Members
FROM: Scott R. Koons, AICP, Executive Director
SUBJECT: Florida Chamber Foundation Scorecard™

The Florida Chamber Foundation has developed the Florida Scorecard™ to provide Florida leaders the metrics needed to secure Florida's future. The Florida Chamber Foundation's objective of developing a 20-year, statewide strategic plan requires a commitment to measuring our current status and progress toward the stated goals of the Six Pillars 20-year Strategic Plan.

The Scorecard reports metrics for each of the following Six Pillars.

- Talent and Supply Education;
- Innovation and Economic Development;
- Infrastructure and Growth Leadership;
- Business Climate and Competitiveness;
- Civic and Governance Systems; and
- Quality of Life and Quality Places.

Please find attached the September 2026 Scorecard.

If you have questions concerning this matter, please do not hesitate to contact me.

Attachment

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Dedicated to improving the quality of life of the Region's citizens,
by enhancing public safety, protecting regional resources,
promoting economic development and providing technical services to local governments.

State of Florida Metrics

Click any metric to get more information! (what is this?)

Florida FutureCast

FLORIDA POPULATION 09/14/2026

23,776,875

JOB CHANGE

Jobs Year Over Year Change

41,000
(Gain)

Growth Rate

0.4%
(Positive)

View Statewide Heat Map

Net New Jobs Needed by 2030

767,717

CHILDREN IN POVERTY

16.5%
(Decreasing)

<10%
2030 Goal

711,576
(Decreasing)

3RD GRADE READING SCORES

60%
(Improving)

82,821
Not Reading at Grade Level
(Decreasing)

View Statewide Heat Map

100%
2030 Goal

Florida Gap Map

OPEN JOBS

446,518
(Declining)

515,000
Unemployed Persons
(Declining)

116

Unemployed People per 100 Jobs

UNEMPLOYMENT RATE

4.6%
(Declining)

View Statewide Heat Map

Jobs Year Over Year Change

41,000

View Statewide Heat Map

STATE OF FLORIDA VISITORS

\$134.9
Billion Visitor Spending

143.3
Million Visitors

SINGLE FAMILY HOUSING STARTS & SALES

9,943
Starts (Declining)

23,870
Sales (Improving)

\$425,000
Median Sale Price (Decreasing)

POVERTY RATE

12.6%
(Unchanged)

View Statewide Heat Map

CONSUMER SENTIMENT

67.4
(Declining)

HIGH SCHOOL GRADUATION RATE

92.2%
(Improving)

View Statewide Heat Map

VOTER PARTICIPATION

79%
(Improving)

RIGHT / WRONG DIRECTION

53%/39%

LAND IN CONSERVATION

33.2%

STATE HOUSING STARTS & SALES

\$425,000
Median Price (Decreasing)



TALENT SUPPLY
& EDUCATION



INNOVATION &
ECON. DEVELOP.



INFRASTRUCTURE &
GROWTH LEADERSHIP



BUSINESS CLIMATE &
COMPETITIVENESS



CIVICS &
GOVERNANCE



QUALITY
OF LIFE

State of Florida Metrics (What is this?)

State of Florida FutureCast

Talent Supply & Education

Click any metric to get more information!



State of Florida Metrics (What is this?)

State of Florida FutureCast

Innovation & Economic Development

Click any metric to get more information



THE FLORIDA SCORECARD

METRICS TO HELP SECURE FLORIDA'S FUTURE

View County Data...



TALENT SUPPLY
& EDUCATION



INNOVATION &
ECON. DEVELOP.



INFRASTRUCTURE &
GROWTH LEADERSHIP



BUSINESS CLIMATE &
COMPETITIVENESS



CIVICS &
GOVERNANCE



QUALITY
OF LIFE

State of Florida Metrics (What is this?)

Infrastructure & Growth Leadership

Click any metric to get more information!

State of Florida FutureCast



LAND IN
CONSERVATION

33.2%



SINGLE FAMILY
HOUSING STARTS
& SALES

9,943

Starts (Declining)

23,870

Sales (Improving)

\$425,000

Median Sale Price (Decreasing)



ENERGY STATE
RANKING

#50

Expenditures (Unchanged)

#46

Consumption Per Capita
(Increasing)



POPULATION
ESTIMATE 2030

24.90M

[View Statewide Heat Map](#)



SEAPORTS CARGO

\$72.6

Billion (Declining)



CONTAINERS
(TEUS)

4.27

Million (Declining)



HIGH SPEED
COMMUNICATIONS

97.8%

(Increasing)

[View Statewide Heat Map](#)

100%

2030 Goal



MEDIAN RENT
(APARTMENTS)

\$1,506

(Decreasing)

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Community Development
Partnership Council

THE FLORIDA SCORECARD

METRICS TO HELP SECURE FLORIDA'S FUTURE

View County Data...



TALENT SUPPLY
& EDUCATION



INNOVATION &
ECON. DEVELOP.



INFRASTRUCTURE &
GROWTH LEADERSHIP



BUSINESS CLIMATE &
COMPETITIVENESS



CIVICS &
GOVERNANCE



QUALITY
OF LIFE

State of Florida Metrics (What is this?)

State of Florida FutureCast

Business Climate & Competitiveness

Click any metric to get more information!



INFLATION RATE

3.4%

National (Increasing)

3.1%

Southern Region (Decreasing)



CONSUMER
SENTIMENT

67.4

(Declining)



CEO RANK

2nd

(Unchanged)



STATE LEGAL
CLIMATE RANKING

46th

(Unchanged)

Top 12

2030 Goal



BUSINESS TAX
CLIMATE

5th

#1

2030 Goal



OPEN JOBS

446,518

(Declining)

515,000

Unemployed Persons
(Declining)

116

Unemployed People per 100
Jobs



STATE RANKING
FOR AUTOMOBILE
INSURANCE
AFFORDABILITY

#50



HOMEOWNERS'
INSURANCE
AFFORDABILITY

Homeowners' Insurance
Affordability data is available
at the county level.

[View Statewide Heat Map](#)

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Community Development
Partnership Council

THE FLORIDA SCORECARD

METRICS TO HELP SECURE FLORIDA'S FUTURE

View County Data...



TALENT SUPPLY
& EDUCATION



INNOVATION &
ECON. DEVELOP.



INFRASTRUCTURE &
GROWTH LEADERSHIP



BUSINESS CLIMATE &
COMPETITIVENESS



CIVICS &
GOVERNANCE



QUALITY
OF LIFE

State of Florida Metrics (What is this?)

State of Florida FutureCast

Civic & Governance Systems

Click any metric to get more information!



VOTER
REGISTRATION

41.0%

(Republican)

30.5%

(Democrat)

28.5%

(NPA/Other)



VOTER
PARTICIPATION

79%

(Improving)



RIGHT / WRONG
DIRECTION

53%/39%



INMATE
POPULATION

104,129



DEPENDENCY
RATIO

2015

56.5%

2030 Estimate

70%



GOVERNMENT
EMPLOYMENT

256.6

Thousand (State)

732.7

Thousand (Local)



VOLUNTEERISM

20.4%

of Floridians Volunteer

47th

Florida's Rank

Top 12

2030 Goal



STATE DEBT
OUTSTANDING

\$14.6

Billion



CITIZENS
INSURANCE
EXPOSURE POLICIES

\$79.6

Billion Exposure

278,246

Policies

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Community Development
Partnership Council



TALENT SUPPLY
& EDUCATION



INNOVATION &
ECON. DEVELOP.



INFRASTRUCTURE &
GROWTH LEADERSHIP



BUSINESS CLIMATE &
COMPETITIVENESS



CIVICS &
GOVERNANCE



QUALITY
OF LIFE

State of Florida Metrics (What is this?)

State of Florida FutureCast

Quality of Life and Quality Places

Click any metric to get more information!

