

North Central Florida Regional Planning Council North Central Florida Regional Planning Council

 \Diamond

Economic Development Strategies for North Central Florida

North Central Florida Regional Planning Council

Bryan Thomas Economic Development Program Director

June 21, 2013

□ Overview:

Economic Development District

Visit Natural North Florida

(Original Florida Tourism Task Force)



 Designated by U.S. Department of Commerce, Economic Development Administration as Economic Development Districts

Charged to develop and adopt a Comprehensive Economic Development Strategy through a Strategy Committee





- Economic Development Districts Duties
 - □ Appoint Strategy Committee
 - Make Strategy available for public review and comment
 - Submit Strategy to U.S. Economic Development Administration
 - Obtain approval of Strategy from U.S. Economic Development Administration
 - Submit Strategy performance report annually to U.S. Economic Development Administration



Update Strategy every five years or earlier due to changed circumstances

Comprehensive **E**conomic **D**evelopment **S**trategy

- Analyzes regional economy, guides regional goals & objectives, identifies investment priorities and funding sources
- Brings public/private sectors together to develop economic roadmap to diversify and strengthen regional economies
- Serves as vehicle to justify and draw down federal funds



Strategy Development and Content

- Strategy Committee is the entity responsible for developing, revising, or replacing the Comprehensive Economic Development Strategy
- Strategy must represent the main economic interests of the region, and must include private sector representatives as a majority of its membership



Strategy Committee Composition

- □ Private sector
- Public officials
- Community leaders
- Representatives of workforce development boards
- Representatives of institutions of higher education
- □ Minority and labor groups
- □ Private individuals



Economic Development Conditions of Region
 Economy
 Population
 Geography
 Workforce
 Transportation
 Environment



- Analysis of Strengths, Weaknesses,
 Opportunities and Threats
 - Coordination with other related plans and strategies
 - Identification of projected economic development investments
 - Identification and analysis of economic clusters



Goals and Objectives
 Address economic problems
 Capitalize on resources



Plan of Action

- □ Promote economic development
- □ Foster transportation access
- Enhance and protect environment
- Maximize workforce development
- Promote use of technology
- Balance economic development environmental quality
- □ Secure funding and resources



□ Economic Development Administration Funding:

- Construction Grants Provide infrastructure necessary to support job growth and retention. Must be tied to jobs-producing or jobs-saving project.
- Planning and Technical Assistance Grants Build local capacity for economic development activities.
- Economic Adjustment Assistance Grants Help overcome loss of major employer, natural disaster or special needs.



Strategy Required for Funding from U.S. Economic Development Administration

U.S. Economic Development Administration investments in Florida, 2003 – 2010

□\$66 million invested

□ 60 projects

□13,700 jobs created/retained



□ \$1 billion in private capital investment

Recent Regional Projects

- University of Florida Innovation Hub High-tech business incubator project, Gainesville (\$8.1 Million)
- Santa Fe College Perry Center Health sciences project, Alachua (\$1.86 Million)
- Suwannee County Catalyst Site Feasibility study grant, Live Oak (\$275,000)
- Buckeye Wastewater Treatment infrastructure project, Perry (\$2.0 Million)



North Florida Economic Development Partnership asset mapping project (\$400,000)

□ Priority Project Areas:

- Rural Area of Critical Economic Concern -Catalyst Sites development
- Promoting sustainable, tourism based economic development
- Healthcare and Life Science professionals development
- Regional business incubators and research parks
- Multi-modal infrastructure improvements



□ Long Range Priorities

- Regional Energy Facilities as region grows there will be increasing energy needs
- Regional Airport Facilities expansion of municipal and rural air parks is important component of regional economic development
- □ Sustainable regional water supplies



Coordinated Comprehensive Economic Development Strategy

Six Pillars concept incorporated into the Comprehensive Economic Development Strategy requirements

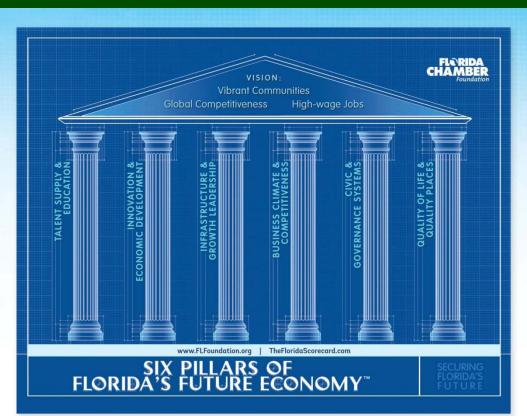
All requirements listed in the Comprehensive Economic Development Strategy guidance documentation were matched with Six Pillars concepts



 Statewide Alignment and Standardization
 Coordination among District strategies
 Common data sets and measures
 Common language and template for all 11 Economic Development Districts
 Uniform framework



Florida Chamber Foundation





Organizing framework for Comprehensive Economic Development Strategies

□ Six Pillars Indicators □ Talent Supply & Education Innovation & Economic Development Infrastructure & Growth Leadership Business Climate & Competitiveness □ Civic & Governance Systems Quality of Life & Quality Places



□ Talent Supply & Education

- Region faces emerging talent gap growing unmet need for a highly skilled and educated workforce
- New products and services need to be developed to address environmental, medical, and transportation challenges
- Communities that are home to those breakthroughs will reap the economic rewards of leadership
- Education and training essential to future workforce



□ Innovation & Economic Development

- Innovation an integral part of businesses throughout region
- Competitiveness and prosperity in the 21st Century will be based on technology, knowledge and innovation
- Transforming the existing business base is the key to retention and expansion



Infrastructure & Growth Leadership

- Transportation, communications and land use are fundamental to the creation and maintenance of a vibrant economy
- Distressed infrastructure, if not addressed, can undermine the region's economic health
- Failure to provide high-speed communications infrastructure can deter local investments by high-tech industries
- Smart and timely investments in strategies tied to infrastructure needs will yield a shared economic prosperity



Business Climate & Competitiveness

- Owners and executives make location decisions by evaluating attractiveness based on business climate of the region
- Florida ranks highly in measures of business climate, but poorly in measures of high business costs
- Evaluating and monitoring competitiveness of region relative to other locations is critical
- Policy decisions that affect competitiveness of the region are key to developing a business-friendly climate



□ Civic & Governance Systems

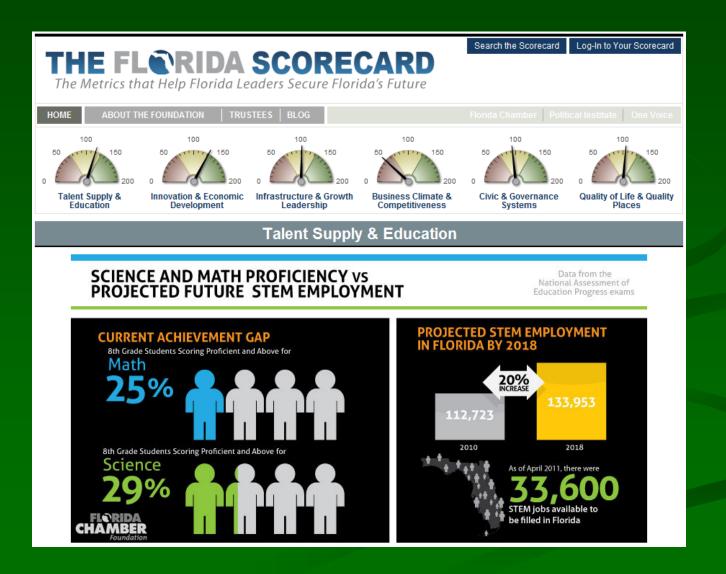
- Free markets need structures in place to deliver services and to set rules that organize business and society
- Public needs vehicles to engage in, influence, and change the way society works
- These include things such as constitutional integrity, ethics and elections, redundancy and government spending



Quality of Life & Quality Places

- The concept of "place" is an integral component of prosperity
- Unlike previous generations of workers, "Creative Class" workers choose a location to live, then find a job in that location
- Future economy depends upon the robustness of our culture and those things that make us healthy, safe, comfortable, secure and involved









□ State Five-Year Strategic Economic Development Plan

- Florida Department of Economic Opportunity
- Streamline community, workforce and economic development
- □ Attract, expand and create businesses
- □ Measure success



Stakeholder Forums

- □ 14 regional and targeted forums across state
- Over 1,000 high-level stakeholders from local government, private industry, economic development and workforce education
- Suggested strategies and tactics added to state priority list
- Strong support for state/regional alignment and Six Pillars framework





Florida Strategic Plan for Economic Development

July 2012 – June 2017 (V19.0, www.floridajobs.org/FL5yrPlan)

At-A-Glance

 Vision
 • Florida will have the nation's top performing economy and be recognized as the world's best place to live, learn, play, work and do business.

 Goals
 • Lead the nation in global competitiveness as a location for business, investment, talent, innovation and visitors.

 • Lead the nation in economic growth and prosperity.
 • Lead the nation in quality of life.

 Objectives
 • Improve employment in Florida.
 • Foster opportunities for prosperity.
 • Grow businesses.

 • Expand global commerce.
 • Increase Florida's attractiveness to workers, residents and visitors.

Cross-Cutting Strategies

- 1. Strengthen collaboration and alignment among state, regional and local entities toward the state's economic vision.
- 2. Develop and implement a statewide strategy to develop regional talent and innovation clusters using global best practices.
- 3. Connect economic development, talent, infrastructure, housing, partnerships and other resources within and across regions to build Florida as a globally competitive megaregion.
- 4. Position Florida as a global hub for trade, visitors, talent, innovation and investment.

Area-Specific Strategies					
Talent Supply & Education	Innovation & Economic Development	Infrastructure & Growth Leadership	Business Climate & Competitiveness	Civic & Governance Systems	Quality of Life & Quality Places
 Align education and workforce development programs to foster employment opportunities and develop and retain talented workers with the skills to meet current and future employer needs. Develop an integrated pre-K through career education system to prepare students for becoming successful workers or entrepreneurs. Lead the nation in science, technology, engineering, and mathematics (STEM) research, education and market-relevant technical skills. Expand access to education and training programs for talent in distressed markets. 	 Strengthen Florida's leadership in expanding and emerging talent and innovation clusters and help transition established clusters to serve new markets. 10. Grow, sustain, and integrate efforts related to research and development, technology transfer and innovation cureate, nurture and expand innovation businesses. 11. Expand the number of Florida businesses selling goods and services internationally and diversify the markets they serve. 12. Brand and consistently market Florida as the best state for business.	 Coordinate decision making and investments for economic development, land use, transportation, infrastructure, housing, water, energy, natural resources, workforce and community development at the statewide, regional and local levels. Develop and maintain multimodal, interconnected trade and transportation systems to support a prosperous, globally competitive economy. Develop and maintain a cutting-edge telecommunications infrastructure. Ensure the future supply and quality of water to meet Florida's economic and quality of life goals. Develop and maintain diverse, reliable, and cost effective energy sources and systems to meet Florida's economic and environmental goals. 	 Renovate permitting, development, and other regulatory processes to meet changing business needs and provide a predictable legal and regulatory environment. Ensure state, regional and local agencies provide collaborative, seamless, consistent and timely customer service to businesses and workers. Reduce barriers to small/minority business and entrepreneurial growth. Expand opportunities for access to capital for businesses throughout their life cycle. Work with industry to ensure property and health insurance rates are competitive with other large states. Develop a government revenue structure that encourages business growth and development. 	 24. Support and sustain statewide and regional partnerships to accomplish Florida's economic and quality of life goals. 25. Improve the efficiency and effectiveness of government agencies at all levels. 26. Invest in strategic statewide and regional economic development priorities. 	 27. Create and sustain vibrant, safe and healthy communities that attract workers, businesses, residents and visitors. 28. Ensure Florida's environment and quality of life are sustained and enhanced by future growth plans and development decisions. 29. Promote, develop, protect and leverage Florida's natural, art and cultural assets in a sustainable manner.



Statewide Alignment and Standardization

- Alignment with Florida Chamber Foundation's Six Pillars of Florida's Future Economy
- Alignment with Regional Economic Development Districts Comprehensive Economic Development Strategies
- Alignment with State Five-Year Economic Development Strategic Plan



Additional Support for Economic Development Projects: <u>Regional Economic Modeling, Inc. (REMI)</u>

- Econometric Regional Model
 - Dynamic modeling tool
 - National data calibrated for region
 - Economic and demographic analysis and forecasting
 - System-wide effects for short- and long-range time horizons
 - Hypothetical or actual projects



Project Input Variables

- Industry sector
- Capital investment for building and equipment
- □ Number of jobs
- □ Average wage



Output Variables

- Population
- Secondary jobs multiplier
- □ Income
- □ Ad valorem property taxes



Rural Area of Critical Economic Concern

- Regional approach to economic development
- 14-county rural north central Florida region (including Baker, Jefferson, Levy and Putnam)
- Added state development incentives for rural counties



Economic Development

North Florida Economic Development Partnership

- Council serves on Board of Directors
- □ Current Projects:

 Rural Broadband Expansion - \$30 Million
 U.S. Department of Commerce grant to provide "Middle Mile" network throughout region

Economic Development Asset Inventory - \$400,000 U.S. Economic Development Administration grant to provide comprehensive inventory of economic development assets throughout region



Economic Development

Rural Areas of Critical Economic Concern

□ Two Large Scale "Catalyst" Sites

Columbia County – Target Industries: Building Construction Component Manufacturing & Design, Logistics & Distribution Center

Suwannee County – Target Industries: Distribution & Logistics Center, Manufacturing





In Rural Communities, Tourism *is* Economic Development

Total Travel Spending:	\$525,960,000
Total Travel Generated Payroll:	\$106,090,000
Total Travel Generated Employment:	6,200
Total Travel Generated State Tax Receipts:	\$26,080,000
Total Travel Generated Local Tax Receipts:	<u>\$13,140,000</u>
Travel Generated Tax Relief Per Household:	\$228



10-County Natural North Florida Region, 2010 Data Source: U.S. Travel Association



The Original Florida Tourism Task Force

- 10-County region marketing "Natural North Florida"
- Increase tourism as a means of economic development
- Increase entrepreneurial capacity of hospitality industry





Regional Tourism Concept:





A Rising Tide Lifts All Boats!



Why Natural North Florida? Proven 20-year track record Relationships that can shape policy with VISIT FLORIDA Synergies of event planning Solid return on investment

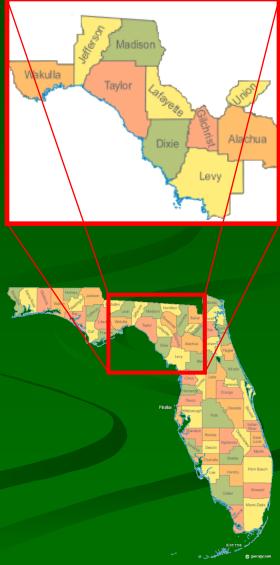








- Founded in 1993 as a result of a study conducted by the North Central Florida Regional Planning Council
- Market the region as one destination to increase visibility and increase tourism offerings
- Mission: enhance tourism while preserving the historical, cultural and natural assets of north Florida





Tourism Marketing Program

Press Familiarization Tours □ Sales Missions □ Travel Shows □ Advertising □ Tourism Education Public Relations Campaigns □ Websites: www.VisitNaturalNorthFlorida.com □ Calendar of Events □ Attraction Listings □ Travel Bloggers www.fnnf.org □ Fish Natural North Florida –

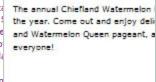


Fish Natural North Florida – Fishing Resources Website



- Suwannee
- Sopchopp
- Old Florida Southern
- Down Hon
- Chiefland
- Jefferson

- Southern



f Like 0







- Hidden Co
- Central Flo
- Annual Pid
- Cedar Key
- Florida For
- Gainesville



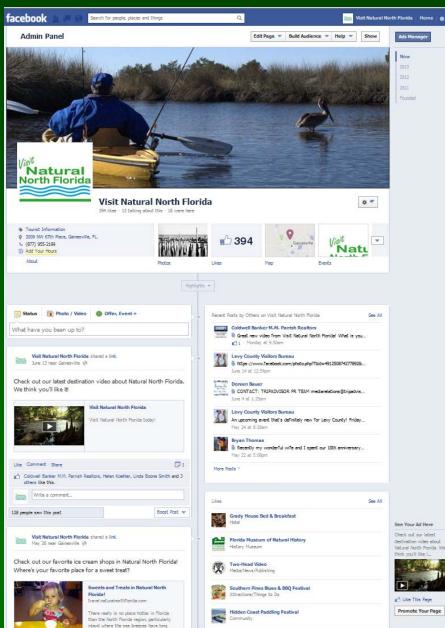
- Steinhatchee "Lots Of Spots" Fishing Tournament, 2/16/13
- Steinhatchee Fishing Events, 2013
- Steinhatchee Crab Jam-February 15, 16 & 17
- Don't Miss The 2013 Steinhatchee Fiddler Crab Festival! February 15, 16 & 17

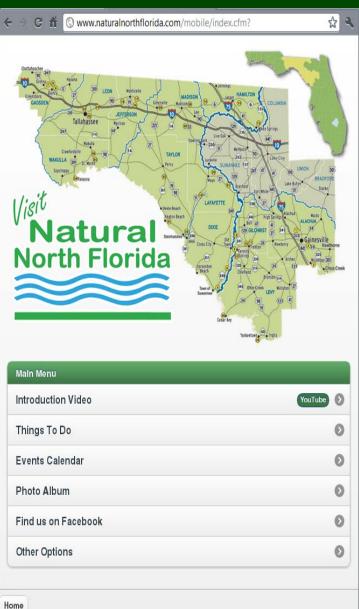
Categories

- [>] About Our Bloggers
- Events and Activities
- Fish Species
- [>] Fishing and Boating
- Food and Dining
- ² Outdoors and Nature
- ² Uncategorized

0

Social Media: Facebook Mobile Web







"Fish Natural North Florida" Press Familiarization Tours

Featuring:

- Coastal and inland communities of Natural North Florida
- Hosted 5 fishing/travel writers from Southeast "drive market"
- Writers have featured region in several magazine articles and "blogs"







N**atural** North Florida Post Press Tour Results:

Examiner.com

STEINHATCHEE | April 1, 2012

Big Bend redfishing's Atlanta connection - Steinhatchee, Florida

Grouper season opens early in Gulf - 04/08/2012 | MiamiHerald.com

The Miami Herald 💷

Posted on Sun. Apr. 08, 2012

Grouper season opens early in Gulf

By SUSAN COCKING scocking@miamiherald.com

(h)

tra

phe

Br

<u>th</u>t

tra

atk Sli Atl

(h)

tra atk

Nort

Cent

Flori

Regi

Plan



Recreational grouper Florida until May 1. Bu willing to travel, some including a special one Big Bend region.

April 1 marked the ope miles from shore - fo vellowfin, vellowmouth arouper through Jan. beginning of a regiona in state waters in four Jefferson and Taylor. Susan Cocking / Miami Herald Staff Bay and Indian Pass County - and all wate

(L to R) Captain Blake Gardner, Mark Mitchell and Terry Gibson with a nice sea trout Gibson caught in Apalachee Bay near Panacea.

including those in Dixie The Florida Fish and V

adopted the measure at its February meeting aiming to balance recr densely populated area of the Gulf Coast with the need to conserve a overfished for years, resulting in seasonal and area closures.

Anglers may take two gags per person per day with a minimum size of fishing over rocks or hard bottom using live pinfish or pilchards, or cu lizardfish, blue runner or sand perch.

But the early recreational gag season is not the only reason to fish th There are plenty of redfish, sea trout and other species to target for f

A recent half-day trip on Apalachee Bay near Panacea yielded sea tr Berkley Gulp baits on jig heads and popping corks in patchy sand-an

Fishing near the Pepperfish Keys south of Steinhatchee the next day released a couple dozen redfish up to 28 inches. Interestingly, five-in garish colors such as "electric chicken" on 1/16-ounce jigs worked a le captain Steve Kroll and his party. The reds were schooling around a room

deep on both incoming and outgoing tides. Kroll had to idle and drift around a bit to locate them, but when he anchored and his customers began casting, the bite went on for about two hours.





Boating & Fis Terry Gibson

Boating and fishing are Gibson fa three generations of Florida outdo publications, including "Saltwater Life," showed me fishing, diving a Florida for diverse salt and freshw Sunshine State's gorgeous and p





Angling with a Bo

April 23, 2012 Related Tags: Boating, Fishing, Outdoors & Letter Vol



58 LAKESIDE

Discovering the natural beauty and lifestyle of forgotten Florida

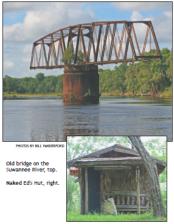
Page 1 of 4

Fast flowing black water meandering through tall stands of ancient cypress trees has a soothing effect on all who paddle or float the gorgeous Santa Fe River in North Florida. Add to that otters, turtles, wading birds. ducks. ospreys, turkeys, unique geology, Naked Ed, the historical town of High Springs, and you have one of the most picturesque and un-

usual rivers in Florida. This special waterway that has its beginning in the Santa Fe Lakes at the northeast corner of

Alachua County continues down through the Santa Fe Swamp until it goes underground for nearly three miles near the O'Leno State Park. When it emerges again, the Santa Fe River is usually 75 to 100 feet wide in most places, and because of its natural beauty, has been designated as part of the Florida Paddling Trail. Dozens of natural springs feed

the river throughout its length, and many of these become mec vounger folks can also be seen jumping from overhanging trees and docks in these areas. Most of the river, however, is a quiet, scenic float trip, which can be greatly enhanced by hiring the services of Lars Andersen of Adventure Outpost by calling: 386-454-0611 or visiting:



MORE INFO: 770-289-1543



Bill

/anderford

Travel

Editor

www.adventureoutpost.net. Lars can also show you the spring at Lily and introduce you to Naked Ed if he's home. No trip to the Santa Fe would be complete without a visit to see Ed who is famous along the river and has lived in his little hut for nearly 20 years ... mostly without clothes. He is a very nice person-

however, and will slip on a tiny loin cloth when visitors appear.

tion. This unique lodging place is the Grady House B&B owned and operated by Lucie and Paul ting in the jasmine covered Regensdorf, Staving with them is much more than having a place for the night and something to eat the water garden. The topper,

> however, is Lucie's tantalizing breakfast that will challenge your taste buds to the limit. People are drawn from all over the globe to spend a night in this fabulous loation, so reservations are needed. To make these, contact the Grady House by email at: info@gradyhouse.com or call: 386-454-2206. Old plantations historic homes, and natural beauty are synonymous with the forgotten own of Monticello in North Florida's Panhandle. This area contains much of the more than 100.000 acres of forest, swamp, lakes, and rivers know as the Flat aclarke.com. Woods. As far back as the time of For those seeking a more rustic

hunted, trapped, and fished in this prehistoric environment. In my visit to the Flat Woods, I

was fortunate enough to be guided by local outdoorsman and I'V host of the "Outdoorsman's Table," Charlie Ward and his brother David. We also had the opportunity to catch bass and oberve natural beauty in one of the pristine lakes near Monticello. Historical lodging in Monti-



in the morning ... it is a total experience! Lucie is both an excelent hostess and chef and has put her personal touch on every inch of the decor throughout this classy inn. Observant visitors can spend hours looking throughout this immaculate property. Something is always available to drink or nibble while enjoying the subtle details of the house, maybe sitgazebo listening to the waterfalls then watching the colorful koi in

> cello leads solourners to the Avera-Clarke House that was built in 1890 by Judge Thomas Clarke who fought in the Battle of Atlanta during the War Between the States, His son, S.D. Clarke, who became a judge and later president of the Florida Senate was the last Clarke to inhabit the house. Many historical photos and artifacts can be viewed in and around this unique inn. For more information, check www.aver-

the Paleo Indians, men have experience in a fabulous natural setting, I would suggest a stay at Suwannee River Rendezvous Resort and Campground



Enjoying Hart Springs, top. Catching bass in the river, bottom.

Page. In fact, the food from Grandma Susie's Cookin' Shack is already keeping visitors coming back for more

August 2012

The historical Convict Spring and the gorgeous and fertile Suwannee River are a major draw to this place. The spring, named in the early 1900s as a camp for chain gang prisoners working on road projects in the area, is fed from an underground cave system connected to the Florida aquifer. The water in the spring is always crystal clear and flows at a constant temperature of 70.5 degree throughout the year. Though the underground passages in the spring are very narrow, experienced divers have explored them

The Suwannee River in this area is quite scenic and offers great kavaking and canoeing as well as good fishing. Wildlife is abundant, and this is one of the best parts of the river to see the See Travel, page 63

Cou

cas for weekend and holiday crowds with all manner of floats, tubes, and other watercraft. The

The locals have even named a heer after him! The Santa Fe River runs through the old town of High Springs which is home to the R&R voted the best in Florida and one of the top 15 in the na-



Atlanta-Birmingham Sales Mission

Relationship Building with:

- □ Southern Living
- Coastal Living
- Birmingham News
- Atlanta Journal Constitution
- Chattanooga Times
- □ Sweet Tea Magazine
- Cottage Living
- Cooking Light



FLORIDA LIVING

effort to create an lace a statue of Charles in Gre the town in which the singer o

LEFT: At the statue's um ebruary 2006. R eila Rave Ch America the

world knew him as Ray Charles. Elesta ritchett grew up calling her childhood playmate "RC." They lived next door to each other in Greenville, where a path the length of a football field separated their two homes.

times were tough. Kids made do with what they had, says Elesta, especially RC. Looking back, she's still amazed at how well he managed. He overcame every obstacle in his path-poverty, blindness, and the loss of his mother at age 15-and became one of the world's greatest musicians,

When the singer passed away in 2004, Elesta, who was working at the time to get him to visit Greenville, refocused her energies on other ways of celebrating RC's time in his hometown. She wanted the world to know that he grew up in Greenville, not Albany, Georgia, where he was born. Her neighboring state to the north has done a good job of promoting that fact, yet Ray Charles only lived there for his first four weeks or so. "I was not going to sit idly by and let Albany claim him," Elesta says. Her town was his, where the Ray first heard the gos-

pel music-at Shiloh Missionary Baptist Church-that would later inspire his revolutionary sound. Greenville age Trail. To learn more visit www.originalflorida.org

6 florida living

Greenville's mayor honors an old friend and lets everyone know where he was from.

was where he first played piano in a juke joint. And where the bus that brought him home for holidays and summer vacations from school in St. Augustine would let him off at night. In order to honor her friend, Elesta, now the town's They were friends during the 1930s and 1940s, and a city park. Lamont-based sculptors Bradley Cooley and mayor, wanted a statue created in his likeness placed in Bradley Cooley, Jr., agreed to design and donate the 400pound bronze piece, while the state paid for transportation, installation, and other costs. After two years of lobbying and planning, the statue was unveiled in February 2006 in front of residents, government officials, four of Ray's children, and one grandchild. It was a big moment for the North Florida town, says Elesta, "People know Greenville now. This has put our town on the map."

Yet pride and a little interstate rivalry are not the only reasons for her efforts. The biggest reason she says was that "the young people in Greenville and everyone else, especially those struggling, can see if a blind person from Greenville can make something of himself and overcome such an obstacle, they can also do that." RICHARD BANKS

Greenville's statue is part of the North Florida Black Heri-



Feature article in Southern Living -Advertising Equivalency of over \$85,000 49



Travel Shows

- Each year, Visit Natural North Florida reaches thousands of consumers that are interested in visiting Natural North Florida
- Each county is represented in Visit Natural North Florida's marketing materials



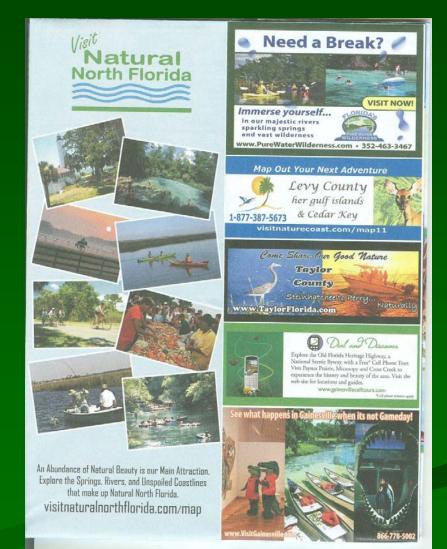






Cooperative Advertising

Example: VISIT FLORIDA Travel Map Distributed to over one million visitors each year



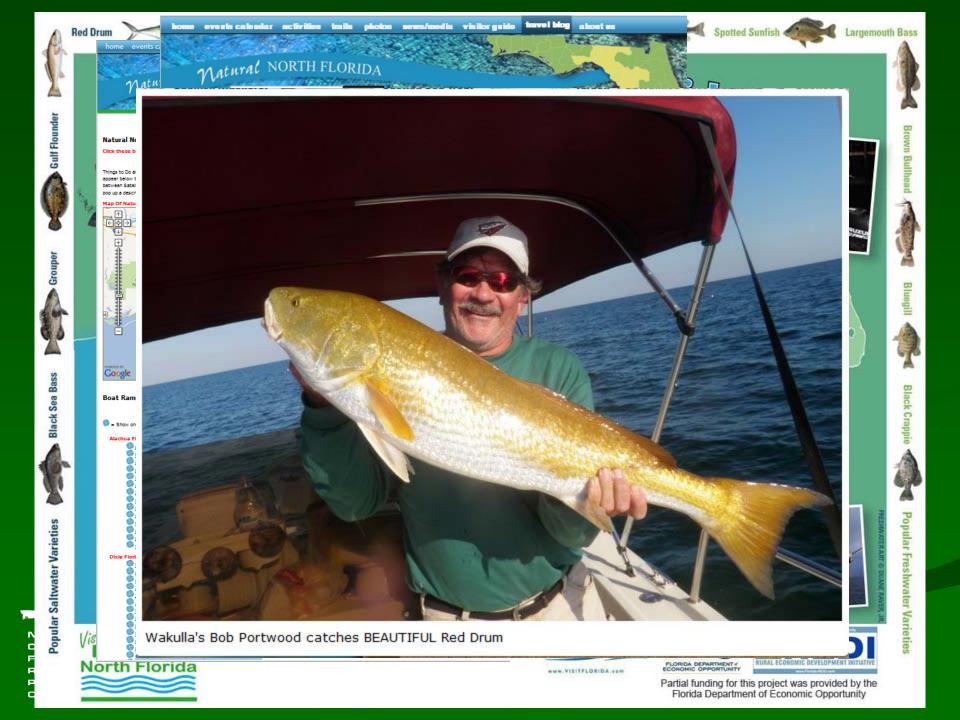




Public Relations Campaign:

"Fish Natural North Florida"
Fishing is Big Business in Florida, generating over \$1 Billion/year from out of state anglers
Highlight key fishing locations in each county
Develop marketing materials that highlight fishing opportunities throughout region







VisitNaturalNorthFlorida.com



fnnf.org

Summary

Economic Development Comprehensive Economic Development Strategy Econometric modeling

Visit Natural North Florida Regional tourism promotional organization Branding "Natural North Florida" as alternative Florida destination





Bryan Thomas Economic Development Program Director 352.955.2200, ext. 106 thomas@ncfrpc.org



VisitNaturalNorthFlorida.com fnnf.org